18 March 1983

MEMORANDUM FOR THE RECORD

- 1. Meyer-Waterman division of labor:
 - -- Meyer's title will remain VC/NIC. Waterman's will be VC/NIC for Policy Planning. They are coequal.
 - -- Meyer will continue management/executive functions; act for C/NIC in his absence; supervise estimates process; and be on normal routing chain to C/NIC.
 - -- Waterman's task will be to develop new areas. He will institute a regular NIC interface with policy planning components in other agencies; develop substantive congressional ties in major committees focussed on longer range issues; handle certain crosscutting themes including instability issues; develop contingency production capabilities; act as NIC focal point for political action review.
- 2. Until a successor is designated, Waterman will continue to hold the title of NIO/NESA. Day-to-day activity will be done by the two assistants. Waterman's substantive focus, including reading, will primarily be on those broader issues pertinent to his new assignment. A number of estimates are scheduled during the next two months which would be useful for a successor to manage, however.
- 3. In accord with the above, Waterman will commence developing contacts appropriate to his new position as soon as matters are firm. NESA contacts will be introduced to successor when known.
- 4. I suggest this change be announced soon within the NIC, but not outside until matters are finally settled.